Financial Statements of

ONTARIO FIRST NATIONS TECHNICAL SERVICES CORPORATION

And Independent Auditor's Report thereon

Year ended March 31, 2023



KPMG LLP Commerce Place 21 King Street West, Suite 700 Hamilton ON L8P 4W7 Canada Tel 905-523-8200 Fax 905-523-2222

INDEPENDENT AUDITOR'S REPORT

To the Directors of Ontario First Nations Technical Services Corporation

Opinion

We have audited the financial statements of Ontario First Nations Technical Services Corporation (the "Corporation"), which comprise:

- the statement of financial position as at end of March 31, 2023
- the statement of operations and accumulated surplus for the year then ended
- the statement of changes in debt and financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at end of March 31, 2023, and its results of operations, its changes in net assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Page 2

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.



Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represents the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Hamilton, Canada July 26, 2023

LPMG LLP

Statement of Financial Position

Year ended March 31, 2023, with comparative information for 2022

		2023		2022
Financial assets:				
Cash and cash equivalents (note 3)	\$	5,046,466	\$	4,702,896
Amounts receivable	•	885,751	•	1,204,152
		5,932,217		5,907,048
Liabilities:				
Accounts payable and accrued liabilities		671,322		576,370
Deferred revenue (note 5)		2,435,200		2,518,765
Deferred lease inducement		8,227		8,227
		3,114,749		3,103,362
Net financial assets		2,817,468		2,803,686
Non-financial assets:				
Prepaid expenses		134,669		127,079
Tangible capital assets (note 4)		610,218		670,144
		744,887		797,223
Accumulated surplus (note 6)	\$	3,562,355	\$	3,600,909

On behalf of the Board:	
And Co	Director
Am Howill	Director

Statement of Operations and Accumulated Surplus

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Revenues:		
Indigenous Services Canada	\$ 9,623,849	\$ 8,198,888
Canada Mortgage and Housing Corporation	571,816	409,378
Other	1,024,921	585,668
	11,220,586	9,193,934
Operating expenditures:		
Salaries and benefits	3,050,369	2,906,194
Travel	435,669	205,289
Board, committees and meetings	153,597	126,993
Professional services	151,689	340,983
Rent	264,851	261,535
General and office	238,529	195,573
Bad debt expense	93,688	_
Copier, fax, telephone and postage	101,761	119,786
Computer support	190,265	211,726
Training	295,607	72,693
Insurance	162,409	152,407
Contributions	3,200	12,700
Unrecoverable sales tax	118,143	_
Amortization of tangible capital assets	117,597	133,960
<u> </u>	5,377,374	4,739,839
Project expenses (Schedule 1)	5,881,766	4,627,162
Annual deficit	(38,554)	(173,067)
Accumulated surplus, beginning of year	3,600,909	3,773,976
Accumulated surplus, end of year	\$ 3,562,355	\$ 3,600,909

Statement of Changes in Debt and Financial Assets

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Annual deficit	\$ (38,554) \$	(173,067)
Acquisition of tangible capital assets	(113,345)	(33,846)
Amortization of tangible capital assets	142,516	133,960
Loss on disposal of tangible capital assets	30,755	_
Change in prepaid expenses	(7,590)	6,634
Net changes in debt and financial assets	13,782	(66,319)
Net financial assets, beginning of year	2,803,686	2,870,005
Net financial assets, end of year	\$ 2,817,468 \$	2,803,686

Statement of Cash Flows

Year ended March 31, 2023, with comparative information for 2022

	2023	2022
Cash provided by (used in):		
Operations:		
Annual deficit	\$ (38,554)	\$ (173,067)
Items not involving cash:		
Amortization of tangible capital assets	142,516	133,960
Loss on disposal of tangible capital assets	30,755	_
Changes in non-cash operating working capital items:		
Amounts receivable	318,401	2,217,594
Prepaid expenses	(7,590)	6,634
Accounts payable and accrued liabilities	94,952	(66,502)
Deferred revenue	(83,565)	(1,077,570)
	456,915	1,041,049
Capital activities:		
Purchase of tangible capital assets	(113,345)	(33,846)
Increase in cash and cash equivalents during the year	343,570	1,007,203
Cash and cash equivalents, beginning of year	4,702,896	3,695,693
Cash and cash equivalents, end of year	\$ 5,046,466	\$ 4,702,896

Notes to Financial Statements

Year ended March 31, 2023

Ontario First Nations Technical Services Corporation (the "Corporation") was incorporated on February 13, 1995 as a corporation without share capital under the Corporations Act (Ontario). The Corporation was mandated by Ontario First Nations' Chiefs-in-Assembly to provide advisory level technical services to Ontario's Tribal Councils, Large First Nations and Unaffiliated First Nations in the areas of Capital Project Planning and Development, Quality Assurance, Training, Operations and Maintenance, Fire Protection, Architectural Support Services, Housing Inspections and Housing Program. The Corporation's underlying objectives are to foster greater First Nation Autonomy in the acquisition of capital facilities and infrastructure development.

The Corporation commenced operations on April 1, 1995. Prior to April 1, 1995, the effective operations of the Corporation were carried out and administered under the offices of the Indian Associations Co-ordinating Committee of Ontario Inc. ("Chiefs of Ontario").

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Public Sector Accounting Standards.

(a) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. All financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. Management has elected to record all investments at amortized cost as they are managed and evaluated on an amortized cost basis.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and accumulated surplus.

(b) Tangible capital assets:

(i) Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a declining basis over their estimated useful lives as follows:

Asset	Basis	Rate
Office furniture	Declining balance	20%
Computer equipment and software	Declining balance	30%
Leasehold Improvements	Straight-line basis	Lease term

Amortization is charged from the date of acquisition.

Notes to Financial Statements (continued)

Year ended March 31, 2023

Significant accounting policies (continued):

- (b) Tangible capital assets (continued):
 - (ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of the receipt and also recorded as revenue.

(c) Revenue recognition:

The Corporation follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

Government transfers are recognized as revenue in financial statements when the transfer is authorized, any eligibility criteria are met, and a receivable estimate of the amount can be made except, when and to the extent that, stipulations by the transferor give rise to an obligation that meet the definition of a liability. Government transfers that meet the definition of a liability are recognized as revenue as the liability is extinguished.

From time to time, the Corporation is required to use a portion of funds received to purchase capital assets on behalf of First Nations. The Corporation has no title to these assets. The expenditures are expensed as incurred. The funds received are recognized as revenue when the funds have been spent.

(d) Deferred lease inducements:

Inducements received at the commencement of the Brantford office lease were deferred and amortized on a straight-line basis over the term of the lease.

(e) Use of estimates:

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

2. Economic dependence:

The Corporation receives the major portion of its revenues pursuant to funding arrangements with Indigenous Services Canada ("ISC"). The nature and extent of this revenue is of such significance that the Corporation is economically dependent on this source of revenue.

Notes to Financial Statements (continued)

Year ended March 31, 2023

3. Cash and cash equivalents:

The Corporation considers petty cash, deposits in banks and redeemable interest-bearing investments with maturities of one (1) year or less as cash and cash equivalents. Interest of \$146,677 (2021 - \$8,073) is included in other revenue on the statement of operations. The instruments bear interest between 2.25% and 4.35%.

4. Tangible capital assets:

		Opening					Endi	_
		Balance					Balan	
Cost		April 1, 2022		Additions		Disposals	March 3	
0031		2022		Additions		Бізрозаіз	20	
Office furniture	\$	300,143	\$	32,714	\$	- 5	332,8	57
Computer equipment and software		261,924		80,631		(146,859)	195,69	
Leasehold improvements		604,690		_		_	604,6	
Work-in-progress		16,356		_		_	16,3	56
	\$	1,183,113	\$	113,345	\$	(146,859)	1,149,5	99
		Opening					Endi	ng
		Balance					Balan	
		April 1,		A 1 1141		5	March 3	,
Accumulated amortization		2022		Additions		Disposals	20:	23
Office furniture	\$	184,446	\$	32,955	\$	- 5	217,4	01
Computer equipment and software	*	157,933	Ψ	49,092	•	(116,104)	90,9	
Leasehold improvements		170,590		60,469			231,0	59
	\$	512,969	\$	142,516	\$	(116,104)	539,3	81
Net book value						2023	20	22
Office furniture					\$	115,456	115,6	97
Computer equipment and software					Ψ	104,775	103,9	
Leasehold improvements						373,631	434,1	
Work-in-progress						16,356	16,3	
					\$	610,218	670,1	44
					•	, .	7 -	

Notes to Financial Statements (continued)

Year ended March 31, 2023

4. Tangible capital assets (continued):

(a) Contributed tangible capital assets:

The Corporation did not receive any contributed tangible capital assets during the year.

(b) Tangible capital assets disclosed at nominal values:

There are no tangible capital assets recognized at a nominal value.

(c) Write-down of tangible capital assets:

The Corporation has not recorded write-downs of tangible capital assets during the year. Included in office expenses is the loss on disposal of computer equipment of \$30,755.

5. Deferred revenue:

	Open	ing balance April 1, 2022	Funding received	Funding receivable	Revenue recognized	End	ing balance March 31, 2023
ISC Other	\$	1,430,412 1,088,353	\$ 9,899,550 1,064,947	\$ 30,000 142,524	\$ 9,623,849 1,596,737	\$	1,736,113 699,087
	\$	2,518,765	\$ 10,964,497	\$ 172,524	\$ 11,220,586	\$	2,435,200

6. Internally restricted reserves:

Included in accumulated surplus is \$2,200,000 (2022 - \$2,200,000) internally restricted funds that have been established by the Board of Directors cover approximately six months of operations and to support future cashflow needs of the Corporation.

7. Commitments:

The Corporation has entered into agreements to lease office space. Annual minimum rental costs over the terms of the leases are as follows:

2024	\$ 289,853
2025	173,825
2026	46,861
	\$ 510,539

Notes to Financial Statements (continued)

Year ended March 31, 2023

8. Capital disclosures:

The Corporation has an agreement with ISC for funding. The agreement contains a cumulative deficit covenant, whereby the Corporation may not have a cumulative deficit over a calculated threshold at a point in time during of the agreement. The Corporation is in compliance with this covenant at March 31, 2023.

9. Pension plan:

The Corporation sponsors a defined contribution pension plan for its employees. Pension expense for the year amounted to \$213,691 (2022 - \$200,853) and is included in benefits expense.

10. Financial risk:

a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Corporation is exposed to credit risk with respect to the accounts receivable.

The Corporation assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Corporation at March 31, 2023 is the carrying value of these assets.

There have been no significant changes to the credit risk exposure from 2022.

b) Liquidity risk:

Liquidity risk is the risk that the Corporation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Corporation manages its liquidity risk by monitoring its operating requirements. The Corporation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

There have been no significant changes to the liquidity risk exposure from 2022.

11. Comparative information

Certain prior year information have been reclassified to conform with current year presentation.

Schedule 1 – Project Expenses

Year ended March 31, 2023, with comparative information for the year 2022

	2023	2022
Indigenous Services Canada Projects		
HUB	\$ 2,032,720	\$ 1,600,010
CRPT	1,882,590	1,346,478
Solid Waste – Management Strategy	261,700	211,167
GIS Data and Governance	242,040	119,491
FINYES Skills Link	209,846	201,444
Indigenous Project Management Course	155,090	_
Modernization of Governance and Management	142,951	_
FINYES Summer Students	95,745	52,920
Technical Youth Career Outreach Project (TYCOP)	70,931	90,873
Fuel Systems Management	38,589	29,226
Capacity Building	31,127	_
PIEVC Global Forum	4,044	_
Emergency Planning and Preparedness	_	376,534
FNPIEVC Phase 2	_	26,752
	5,167,373	4,054,895
Other Projects		
CMHC	571,816	409,378
Other projects	142,577	162,889
	714,393	572,267
Total Project Expenses	\$ 5,881,766	\$ 4,627,162